



University of Maryland University College

Graduate
School of
Management
& Technology



SCHEDULE OF CLASSES
SPRING 2009

www.umuc.edu

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Welcome from the Dean



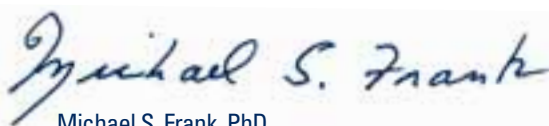
While most of our time is spent looking ahead, this year's 30th anniversary of the UMUC Graduate School of Management and Technology (1978–2008) also gave us an excuse to do some looking back. Leafing through some copies of the graduate schedule of classes from previous years, I was struck by how often we have been able to announce awards and accolades won by UMUC in the first few pages of those past issues—just as we are using the opposite page of this schedule to announce three University Continuing Education Association (UCEA) awards recently won: one by a UMUC

graduate course, one by a UMUC faculty member, and one by a UMUC graduate student.

After some reflection, I realized that we garner so many awards because, at UMUC, we constantly challenge ourselves to take our very best efforts and build upon them, year after year. We seek ways to improve the quality and content of our academic programs, as well as their accessibility. Our faculty and staff investigate every possible avenue for improving the effectiveness of our teaching methods. And we like to think that these efforts are reflected by our students, who are encouraged by outstanding teachers and stimulating coursework to strive for excellence in their own pursuit of learning.

You might say, then, that our schedule of classes for the spring 2009 session represents the culmination of 30 years of achievement, all aimed at offering you the very best possible graduate degree and certificate programs for your particular career needs. I hope you use this publication to select—and complete—a program that helps you achieve your ultimate education goals.

Sincerely,

A handwritten signature in black ink that reads "Michael S. Frank". The signature is written in a cursive, flowing style.

Michael S. Frank, PhD
Vice Provost and Dean
Graduate School of Management and Technology
E-mail: graddean@umuc.edu

POLICY STATEMENT

This publication and its provisions do not constitute, and should not be regarded as, a contract between UMUC and any party or parties. At the time of publication, reasonable effort was made to ensure the factual accuracy of the information. However, this publication is not a complete statement of all policies, procedures, rules, regulations, academic requirements, and tuition and fees applicable to UMUC, its students, or its programs. In addition, changes or additions may be made to the policies, procedures, rules, regulations, and academic requirements set out in this publication. UMUC reserves the right to make these changes and additions to the information in this publication without prior notice. When a curriculum or graduation requirement is changed, it is not made retroactive unless the change is to the student's advantage and can be accommodated within the span of years normally required for graduation. *See additional policies on inside back cover.*

UMUC ACROSS THE U.S.

Maryland UMUC sites shown in bold offer on-site graduate courses and services; all other locations listed provide one or multiple services for UMUC students, such as academic advising, library resources, and computer labs. Visit www.umuc.edu/locate for office hours and directions.

CALIFORNIA

Coronado Naval Base*	619-995-4127
Point Loma Naval Base*	619-995-4127
San Diego Naval Base*	619-995-4127
Travis Air Force Base*	707-344-6891

DISTRICT OF COLUMBIA

Bolling/Anacostia*	202-563-3611
Walter Reed Army Medical Center*	202-782-3023

FLORIDA

Eglin Air Force Base*	850-502-7779
Hurlburt Field*	850-502-7779
Jacksonville Naval Air Station*	904-610-4361
Mayport Naval Station*	904-610-4361
Pensacola Naval Air Station	850-502-7779

GEORGIA

Fort Gordon*	706-207-1407
Fort Stewart*	706-207-1407
Kings Bay Naval Submarine Base*	904-610-4361

HAWAII

Camp Smith*	808-223-3741
Honolulu (Coast Guard Integrated Support Command)*	808-223-3741
Kaneohe Bay Marine Corps Base*	808-223-3741
Pearl Harbor Naval Station*	808-223-3741
Schofield Barracks*	808-223-3741
Tripler Army Medical Center*	808-223-3741

MARYLAND

Aberdeen Proving Ground*	410-272-8269
Adelphi (UMUC headquarters)	800-888-UMUC
Allegany College of Maryland†	240-527-2711
Andrews Air Force Base*	301-981-3123
Anne Arundel Community College†	443-459-3500
Arundel Mills (AACC)†	410-777-1882
Baltimore City Community College†	443-459-3500
Bethesda*	301-654-1377
Carroll Community College†	443-459-3500
Cecil Community College†	443-459-3500
Chesapeake College†	443-459-3500
College of Southern Maryland†	301-632-2900
College Park (UMCP (see Adelphi))	800-888-UMUC
Community College of Baltimore County†	443-459-3500
Dorsey Station	443-459-3500
Eastern Shore Higher Education Center	410-827-5761
Fort Detrick*	301-619-2857
Fort Meade*	301-621-9882
Frederick Community College†	301-738-6090
Garrett College†	240-527-2711
Hagerstown (USM)	240-527-2711
Hagerstown Community College†	240-527-2711
Harford Community College†	443-459-3500
Howard Community College†	443-459-3500
Laurel College Center†	410-772-4162
Montgomery College†	301-738-6090
Patuxent River Naval Air Station*	301-737-3228
Prince George's Community College†	301-632-2900

Shady Grove

Southern Maryland Higher Education Center	301-738-6090
Waldorf Center	301-632-2900
Wor-Wic Community College†	443-459-3500

SOUTH CAROLINA

Fort Jackson*	706-207-1407
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TEXAS

Fort Hood*	254-532-9890
Fort Sam Houston*	210-247-7430
Lackland Air Force Base*	210-247-7430

VIRGINIA

Fort Belvoir*	703-781-0059
Fort Myer*	703-696-3070
Henderson Hall, Navy Annex*	703-614-9104
Langley Air Force Base*	757-646-1530
Little Creek Naval Air Base*	757-646-1530
Norfolk Naval Station*	757-646-1530
Oceana Naval Air Station*	757-646-1530
Portsmouth Naval Medical Center*	757-646-1530
Quantico (Marine Corps Base)*	703-630-1543

WASHINGTON

Bremerton Naval Station*	360-626-3593
Everett Naval Station*	360-626-3593
Fort Lewis*	360-626-3593
Kitsap at Bangor Naval Base*	360-626-3593
McChord Air Force Base*	360-626-3593
Whidbey Island Naval Air Station*	360-626-3593

* Site located on a military installation. Open to the general public; call site for access information.

† UMUC representatives visit Maryland community college campuses regularly, but for limited hours.

NONDISCRIMINATION

UMUC is committed to ensuring that all individuals have equal access to programs, facilities, admission, and employment without regard to personal characteristics not related to ability, performance, or qualifications as determined by UMUC and/or University System of Maryland policy or by federal, state, or local authorities, in accordance with UMUC Policy 40.30 Policy and Procedures on Affirmative Action, Equal Opportunity, and Sexual Harassment (www.umuc.edu/policy/admin04030.shtml). UMUC does not discriminate against or harass any person because of race, religion, family status, color, creed, gender, marital status, age, national origin, ancestry, political affiliation, mental or physical disability, sexual orientation, veteran status (including Vietnam-era veterans), or genetic information. All inquiries regarding UMUC's Nondiscrimination Statement or compliance with applicable statutes and regulations should be directed to the director of Diversity Initiatives, Office of the President, UMUC, 3501 University Boulevard East, Adelphi, MD 20783-8000 (phone 800-888-UMUC, ext. 7940).

ACCREDITATION

University of Maryland University College is accredited by the Commission on Higher Education of the Middle States Association of Colleges and Schools, 3624 Market Street, Philadelphia, PA 19104 (267-284-5000), one of the six regional accrediting agencies recognized by the U.S. Department of Education. UMUC is governed by the University System of Maryland Board of Regents and certified by the State Council of Higher Education for Virginia.

UMUC is a constituent institution of the University System of Maryland.

SPRING HIGHLIGHTS

Local Professor Appointed as Orkand Endowed Chair

A four-year search to fill the Orkand Endowed Chair in Management and Technology has concluded with the appointment of Erran Carmel to the position. Carmel is a professor in the Kogod School of Business at American University in Washington, D.C.—less than 10 miles from UMUC's headquarters in Adelphi, Maryland. He will hold the Orkand Chair for the 2008–2009 academic year while on leave from American University, where he has been the chair of the Information and Technology department for the past three years.

The Orkand Endowed Chair in Management and Technology was established in 2004 by Donald S. Orkand, president and CEO of the Orkand Corporation of Falls Church, Virginia, and the chair of UMUC's Board of Visitors. The goal of the Orkand Chair is to increase the visibility and recognition of the UMUC Graduate School of Management and Technology through the academic or professional achievements of the faculty member selected.

Carmel is a nationally recognized expert with broad-based knowledge in the fields of management and technology and a record of working successfully with a variety of constituencies, which enables him to serve across the majority of UMUC's graduate curricula. He has done research in the areas of globalization of technology, offshoring of information technology, and the emergence of software industries around the world. His first book, *Global Software Teams*, published in 1999, was the first on this topic and is still considered a landmark in the field. In addition to a second book that was published in 2005, he has authored more than 80 articles and reports, and he consults with and speaks before many industry and professional groups each year. He has also been a visiting professor at Haifa University in Israel and University College Dublin in Ireland.

During his year at UMUC, Carmel will work with fellow graduate faculty to integrate cutting-edge management theories and trends into the curricula and also to collaborate with or mentor his faculty colleagues.

Federal Acquisition Institute Certifies UMUC Courses

Established in 1976, the Federal Acquisition Institute (FAI) is charged with facilitating career development in support of a professional federal acquisition workforce. FAI recently listed UMUC as the first institution to meet their certification requirements, allowing UMUC students to apply credit from five graduate courses toward completion of FAI project management and leadership training programs. The courses are

- PMAN 600 Project Management: Foundations and Advanced Methods
- PMAN 634 Foundations of Project Management

- PMAN 638 Communication, Negotiation, and Conflict Resolution
- PMAN 670 Advanced Project Methods
- TMAN 633 Managing People in Technology-Based Organizations

For more information about UMUC's master's degree programs (information management, management, and technology management) with project management specializations, refer to the graduate catalog or visit www.umuc.edu/grad.

UMUC Wins Three UCEA Awards of Excellence

The UMUC Graduate School of Management and Technology was well represented among the award recipients at this year's University Continuing Education Association (UCEA) 2008 Mid-Atlantic Region Annual Conference. UCEA is the international professional association for higher continuing education and lifelong learning. Membership in the association includes over 400 public and private universities and colleges from all over the world.

The Graduate School's **biotechnology capstone course** (BTMN 670) won for excellence in the Business/Industry/Government Linkage category. The course is a model for successful partnerships with public- and private-sector organizations that provide students with "virtual internships," which are invaluable for gaining professional experience and personal growth.

Jim Chen, UMUC program director for information technology, received the 2008 Outstanding Faculty Service award. This award is given to faculty members who have "demonstrated a long-standing and exemplary commitment to their institution and continuing education through their advocacy, teaching, program development, research, and service to students."

Luis E. Ascanio, a UMUC student working on his MS in biotechnology, was named the 2008 Outstanding Continuing Education Student (Degree Candidate). The award honors an "adult student who has met the challenge of an unconventional educational background and become an inspiration to others through individual growth accomplished in pursuit of educational goals." Ascanio, who works as a researcher for the USDA in Maryland, was cited for his "unwavering commitment to his education" while raising a family and working full-time.

IMPORTANT DATES

Visit www.umuc.edu/calendar for up-to-date information. Check www.umuc.edu/weather for class cancellations in inclement weather or other emergency situations. See inside back cover or visit www.umuc.edu/locate for UMUC course and service locations and phone numbers.

SESSION DATES

SPRING 2009

Standard (on-site)	January 26–April 26
Online session 1	January 26–April 26
Online session 2*	February 18–May 12
MBA session 1	January 5–March 15
MBA session 2	April 6–June 14
Executive session 1	January 5–March 15
Executive session 2	April 6–June 14
Doctoral session	January 19–April 19

SUMMER 2009

Standard (on-site)	May 26–August 17
Online session 1	May 26–August 17
MBA session	July 6–September 13
Executive session	July 6–September 13
Doctoral session	May 25–August 22

NONCREDIT COURSES

UCSP 611

January 5–February 8
January 26–March 1
February 18–March 24
March 24–April 27
April 6–May 10

UCSP 620, 621, AND 630

January 26–March 22

SPRING 2009 REGISTRATION DATES

ONLINE, ON-SITE, AND PHONE REGISTRATION

September 16–first day of class

Go to MyUMUC (<https://my.umuc.edu>) at any time or call IRIS 6 a.m.–9 p.m. daily.

On-site registration is available during regular office hours at the following locations (see p. 20 for phone numbers):

- Adelphi (Student and Faculty Services Center)
- Dorsey Station
- Shady Grove
- Waldorf Center for Higher Education

Note: Golden ID students must register on-site the week before classes begin.

WITHDRAWAL DEADLINE

Two weeks before class ends

HOLIDAYS/OFFICES CLOSED

January 19

DIPLOMA AND CERTIFICATE APPLICATION DEADLINES

For May 2009	February 15
For August 2009	June 15
For December 2009	October 1

FINANCIAL AID DEADLINE

For spring 2009	November 1
For summer 2009	April 1
For fall 2009	June 1

COMMENCEMENT

May 16, 2009

* Only first courses in a limited number of degree programs will be available in online session 2.

HELPFUL INFORMATION

On your path to a graduate degree or certificate, UMUC is with you every step of the way. Below, find the support you need to help you succeed throughout your program.

Your First Stop

MyUMUC Portal

Register for courses, pay tuition, apply for financial aid, and much more through the MyUMUC student portal, available at <https://my.umuc.edu>. For details, visit the MyUMUC Student Information Center at www.umuc.edu/myumuc.

Student Services

Academic Advising

UMUC graduate advising can help you stay on track during your program. Contact a graduate advisor by phone at **800-888-UMUC (8682)** or send an e-mail to gradinfo@umuc.edu. In-person advising is available at Adelphi, Dorsey Station, and Shady Grove. Visit www.umuc.edu/locate or see p. 20 for contact information.

Career Services

Career planning assistance and resources for job searching, résumé writing, and many other services, plus job listings are available through Career Services at www.umuc.edu/careerservices. For more information and assistance, call **800-888-UMUC, ext. 6785**.

Computer Labs

If you are a UMUC student with a current ID, you have access to computer labs at Adelphi, Arundel Mills, Dorsey Station, Hagerstown, Shady Grove, and Waldorf Center. Call the individual site for lab hours. For phone numbers, see inside back cover or visit www.umuc.edu/locate. More

information on computing facilities is available at www.umuc.edu/it.

Financial Services

Learn about financial aid options and apply at www.umuc.edu/financialaid. For assistance, call **800-888-UMUC, ext. 7510**, or send an e-mail to gradfinaid@umuc.edu.

Payment Options

Find out about the convenient monthly installment payment plan and explore other options, such as employer-provided tuition assistance at www.umuc.edu/payoptions.

Students with Disabilities

If you require any special accommodations because of a temporary or permanent disability, contact Veterans and Disabled Student Affairs four to six weeks prior to the start of each session at **800-888-UMUC, ext. 7930** (or **301-985-7466** TTY), or vdsa@umuc.edu.

Students in the Military

UMUC offers special tuition benefits, financial support, and other programs for active-duty military servicemembers and their spouses, regardless of residency. To learn about scholarships available to military students and spouses and to apply, visit www.umuc.edu/milscholarships.

Textbooks

Textbooks and course materials may be purchased through MBS Direct. Visit www.umuc.edu/textbooks for details about

ordering online or in person. To order textbooks by phone, call MBS Direct at **800-325-3252**.

Academic Resources

Library Services

Extensive library resources and services are available online, 24 hours a day, seven days a week. You can also receive librarian assistance in person or by phone (at 800-888-UMUC, ext. 7209) during regular office hours or by e-mail (at library@umuc.edu) or online chat 24 hours a day. Visit www.umuc.edu/library for a complete list of library services.

Technical Requirements for Online Courses

UMUC online graduate courses require a minimum level of computer hardware and software. To view the full list of minimum technical requirements, visit www.umuc.edu/gradtech. For WebTycho assistance, call **888-360-UMUC (8682)** or visit support.umuc.edu.

Writing Assistance

Receive feedback on your writing assignments from expert advisors and use online writing and research resources through the Effective Writing Center. Visit the Writing Center online at www.umuc.edu/ewc or send an e-mail to writingcenter@umuc.edu.

GRADUATE PROGRAMS

UMUC's graduate programs are career-focused and combine theory with practice. Almost all are offered online, so that busy adults can earn credit from anywhere in the world.

DOCTORAL PROGRAM

Doctor of Management*

MASTER'S DEGREE PROGRAMS

Master of Business Administration

Master of Distance Education

- Distance education policy and management
- Distance education teaching and training
- Distance education technology

Master of Education in instructional technology

Master of International Management

- International enterprise management
- International financial management
- International marketing management

Master of Science in accounting and financial management

Master of Science in accounting and information technology

Master of Science in biotechnology

- Bioinformatics
- Biosecurity and biodefense
- Biotechnology management

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health administration informatics

Master of Science in health care administration

Master of Science in information technology

- Database systems technology
- E-business
- Homeland security management
- Informatics
- Information assurance
- Project management
- Software engineering
- Telecommunications management

Master of Science in management

- Accounting
- Financial management
- Health care administration
- Homeland security management
- Human resource management
- Information systems and services
- Interdisciplinary studies in management
- Marketing
- Nonprofit and association management
- Procurement and contract management
- Project management
- Public relations

Master of Science in technology management

- Distance education technology
- E-business
- Homeland security management
- Information systems and services
- Project management

EXECUTIVE DEGREE PROGRAM

Master of Business Administration*

DUAL DEGREE PROGRAMS

MASTER OF BUSINESS ADMINISTRATION WITH**

Master of Distance Education

Master of International Management

Master of Science in biotechnology

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health care administration

Master of Science in information technology

Master of Science in management

Master of Science in technology management

OTHER DUAL DEGREE COMBINATIONS

Master of Distance Education/Master of Science in management

Master of Education in instructional technology/Master of Distance Education ▼

Master of Science in accounting and information technology/Master of Science in accounting and financial management

Master of Science in accounting and financial management/Master of Science in financial management and information systems

* Offered online with mandatory residencies or course meetings at UMUC headquarters in Adelphi, Maryland.

** MBA may be earned through Executive Programs as part of a dual degree program, but must be completed first.

▼ The Master of Education in instructional technology must be completed first.

TEACHER EDUCATION PROGRAM (NONDEGREE)

Teacher Education Reading Strand: Reading Courses in Elementary and Secondary Education

CERTIFICATE PROGRAMS

Accounting

Accounting and Information Technology

Bioinformatics

Biotechnology Management

Database Systems Technology

Distance Education, Globalization, and Development

Distance Education Leadership

E-Business

E-Learning and Instructional Systems Design*

Environmental Management

Financial Management in Organizations

Foundations of Distance Education

Foundations of Human Resource Management

Foundations of Information Technology

Health Care Administration

Homeland Security Management

Informatics

Information Assurance

Integrated Direct Marketing

Integrative Supply Chain Management

International Marketing

International Trade

Leadership and Management

Library Services in Distance Education

Nonprofit and Association Financial Management

Policy and Management in Distance Education

Procurement and Contract Management

Project Management

Public Relations

Software Engineering

Systems Analysis

Teaching and Training at a Distance

Technology in Distance Education

Telecommunications Management

EXECUTIVE CERTIFICATE PROGRAM

Chief Information Officer

National Leadership Institute

The National Leadership Institute (NLI) at UMUC provides programs that develop the leadership skills and abilities of career-focused managers and executives. Programs are noncredit and short-term and are designed for mid- to senior-level managers from the corporate, nonprofit, and government sectors who wish to make a positive and meaningful transformation in their professional and personal lives. Participants receive a comprehensive assessment of their leadership skills and perspectives, learn how their behavior affects others, engage in experiential exercises that demonstrate leadership behaviors, and leave the program with a workable leadership development plan.

NLI is a network associate of the Center for Creative Leadership (CCL), recognized worldwide as the preeminent organization devoted to leadership training and research.

NLI's wide range of leadership development programs include

- The Leadership Development Program (LDP)[®]
- Foundations of Leadership
- Online Leadership Assessment Program (OLAP)[®]
- Negotiating Conflict Program
- Custom-designed programs and workshops
- Executive coaching packages

More information may be obtained by calling the business development office at 877-999-7195, or by sending e-mail to nli@umuc.edu. Schedule, registration, and pricing information is also available online at www.umuc.edu/nli. NLI is on the GSA/MOBIS Schedule (GS#10F-0357N); please call 301-985-7913 before registering.

* Offered with University of Maryland, Baltimore County.

TUITION INFORMATION

One of the key values that drives UMUC is affordability. Not only does UMUC make sure that the tuition rates listed below are competitive, the university also helps you find ways to afford the cost of your education.

Tuition rates are subject to the approval of the University System of Maryland (USM) Board of Regents. They may be changed, or other charges may be included, as a result of the Board of Regents decisions.

Notwithstanding any other provision of this or any other university publication, the university reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the university or the USM Board of Regents.

Tuition and Fees

Due at Time of Registration

All tuition and fees are due at the time of registration, unless you

1. Applied for financial aid to cover tuition and fees for this session;
2. Enrolled in UMUC's interest-free monthly payment plan (to find out more, visit www.umuc.edu/payoptions); or
3. Will receive employer-provided tuition assistance

If you register by

Registration Method	Payment Due Date
Online via MyUMUC	Payment is due with registration or must be submitted by mail the day of registration
Phone via IRIS	IRIS will give you a payment due date
Mail, fax, or in person	Payment must accompany your registration

Payment is expected by the due date. If UMUC has not received your payment in full, your registration may be canceled.

Note: Not paying for a course does not relieve you of your financial obligation to the university.

Mandatory Technology Fee

A technology fee per unit of credit must be paid at the time of registration. The fee is capped at \$240 per year (which runs summer/fall/spring). See Additional Fees for details.

AVAILABLE METHODS OF PAYMENT

UMUC offers a variety of payment options. Payments may be made via

1. Credit card—American Express, Discover, MasterCard, and Visa payments can be made online at <https://my.umuc.edu> or by phone at 800-888-UMUC
2. Money order
3. Check—made payable to University of Maryland University College
4. Electronic check—payments can be deducted directly from your checking account via <https://my.umuc.edu>
5. Cash (in person at Adelphi only)

Registration payments—whether made by cash, check, money order, or credit card—are final and may not be replaced by any type of tuition assistance. The tuition and fees listed are those in effect at the time of publication, but are subject to change.

Graduate Tuition per Credit

STANDARD GRADUATE COURSES

Maryland residents	\$412
Nonresidents	\$659
Active-duty military and spouses*	\$412

MBA COURSES

(regardless of residency) \$694

Note: AMBA 600 is \$694 for the class, not per credit.

DOCTOR OF MANAGEMENT

DM courses (regardless of residency) \$1,045

Note: DM 600 is \$1,045 for the class, not per credit. Golden ID benefits may not be applied to GMBA or MBA courses or to 800-level courses for the Doctor of Management.

GRADUATE TUITION PER PROGRAM FOR EXECUTIVE PROGRAMS

Note: Tuition for graduate Executive Programs generally includes the cost of tuition, books, library skills course, instructional materials, and an international study trip—except for airfare. Neither tuition remission for USM employees nor Golden ID benefits may be used for Executive Programs.

MASTER OF BUSINESS

ADMINISTRATION (SEVEN COURSES) \$47,712

Tuition is payable on the following schedule:
\$6,816 before each seminar**

CERTIFICATE FOR CHIEF INFORMATION

OFFICERS (CIO) (FOUR COURSES) \$27,264

Tuition is payable on the following schedule:
\$6,816 before each seminar**

* Spouses and some dependent children of active-duty military personnel are eligible for the Maryland resident tuition rate—veterans and dependent children may also be eligible.

** An additional deposit of \$500 is required after applications are accepted to reserve a place in the class. The first full tuition payment is due before the start of Seminar I.

GRADUATE TUITION PER NONCREDIT COURSE

UCSP 611 Introduction to Graduate Library Research Skills	\$75
UCSP 620 Financial Accounting	\$225
UCSP 621 Economics	\$225
UCSP 630 Introduction to Research Methods	\$225

Note: Financial aid, Golden ID benefits, and USM remission of fees may not be applied to noncredit courses.

Additional Fees

APPLICATION (NONREFUNDABLE)

Doctor of Management	\$100
All other graduate programs	\$50

DIPLOMA APPLICATION (NONREFUNDABLE)

For both degrees and certificates	\$50
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TECHNOLOGY FEE *

Per credit for credit courses (capped at \$240 per year)	\$10
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TRANSCRIPTS

\$5

RETURNED CHECKS

\$25

Note: In accordance with UMUC and the Board of Regents, all students who fail to pay charges incurred with UMUC will be transferred to the State Central Collection Unit. Additionally, UMUC has received authorization from the Board of Regents to charge students' delinquent accounts a 17 percent collection fee and/or all attorney and court costs incurred by the university. Once a past due balance with UMUC has been transferred to the State Central Collection Unit, students' information will be forwarded to the credit bureau.

Requests for services (e.g., transcripts, diplomas, commencement arrangements, transfer credit review) may be denied until all debts are paid in full. All graduate students are required to pay graduate tuition for all graduate courses in which they are enrolled.

Payment Options

Monthly Tuition Payment Plan

UMUC offers an interest-free, monthly tuition-payment plan. The plan allows you to spread all or part of your tuition bills into monthly installments on a session basis, thus providing greater financial flexibility. All UMUC students are eligible to participate in the payment plan, regardless of financial need. More information may be found online at www.umuc.edu/paymentoptions/one.shtml or by calling Tuition Pay at 800-635-0120.

Other Payment Options

Find detailed information about other payment options at the following Web pages.

EMPLOYER-PROVIDED ASSISTANCE

www.umuc.edu/payoptions

FINANCIAL AID AWARDS

www.umuc.edu/financialaid

VETERANS BENEFITS

www.umuc.edu/vabenefits

Refund Policy

The official date used to determine a refund is the date of the drop transaction, the date the withdrawal form is filed at the Information Desk at the Student and Faculty Services Center in Adelphi, or the postmarked date on a written request. The official date for federal financial aid recipients is the last date of class attendance as determined by federal regulations.

Financial aid awards may be canceled or reduced for financial aid recipients who withdraw from classes. Financial aid recipients should check with a financial aid advisor when withdrawing from a course to determine the impact on their awards.

Additional information on refunds is available online at www.umuc.edu/refundpolicy.

Note: No refunds are given for technology fees or tuition for noncredit courses after the official start date of class.

Refund for Course Cancellations

The university refunds 100 percent of tuition and technology fees for courses canceled by the university. The application fee is nonrefundable, even when a course is canceled.

Refund for Student Withdrawals

For classes in 10-week sessions or longer, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–13 calendar days after a class starts
50%	Withdrawal 14–20 calendar days after a class starts
0%	Withdrawal 21 or more calendar days after a class starts

Students who withdraw on the first day of class are not eligible for a 100 percent refund. *Please note:* This policy applies only to students not receiving federal financial aid.

Federal Return of Funds Policy

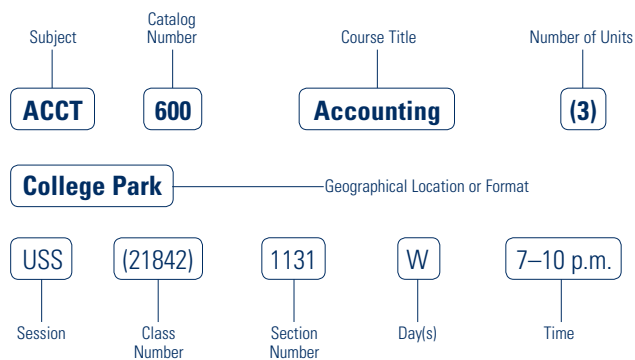
If you are receiving federal financial aid, you must follow the university's withdrawal procedures outlined in the graduate catalog. The federal return of funds policy may also be found at www.umuc.edu/financialaid. For additional information, contact the Financial Aid Office by phone at 800-888-UMUC, ext. 7510, or by e-mail at gradfinaid@umuc.edu.

* Technology fee does not apply to GMBA, MBA, DM, and Executive Program courses.

COURSE SCHEDULE

In this section you will find graduate courses offered during the spring 2009 term. Courses are organized in alphanumeric order by subject.

KEY TO COURSE LISTINGS



Key to Sessions

Standard on-site session.....	USS
Online session 1.....	OL1
Online session 2.....	OL2
MBA session 1.....	MBA
MBA session 2.....	UX2
Executive session 1.....	UX1
Executive session 2.....	UX2
Doctoral session.....	UDM
Intensive format.....	UN1 or UN2

TAKING GRADUATE COURSES

First Courses for Your Program

To determine which course you should take first, go to www.umuc.edu/catalog and see the course requirements for your program. The noncredit course UCSP 611 Introduction to Graduate Library Research Skills is required for all UMUC graduate students within the first 6 credits of graduate study. The 3-credit elective COMM 600 Academic Writing for Graduate Students is also recommended near the beginning of your program.

Noncredit Courses

Several noncredit courses are available to help you build valuable skills so you can complete your graduate program successfully. See the complete list of noncredit courses online at www.umuc.edu/grad/noncred.

Mandatory Course Evaluations

UMUC uses student feedback to make decisions about future courses. The online evaluation is required to ensure complete information from every student—your input is vital. The evaluation notice will appear on class screens about 21 days before the end of the session. You will have approximately one week to complete the evaluation until access to the Class Menu will be locked. After you complete the evaluation, access to the Class Menu will resume.

SPRING 2009 COURSES

ACCT

ACCT 608 Fraud Examination and Accounting Ethics (3)

Online

OL1 (20101) 9040

ACCT 610 Financial Accounting (3)

Online

OL1 (20104) 9040
OL2 (20536) 9080

ACCT 611 Management Accounting (3)

Online

OL1 (20109) 9040

ACCT 612 Auditing Process (3)

Online

OL1 (20110) 9040

ACCT 613 Federal Income Taxation (3)

Online

OL1 (20112) 9040

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

ACCT 614 Accounting Information Systems (3)*Online*

OL1 (20113) 9040

ACCT 665 Special Topics in Accounting (3)*Online*

OL1 (20390) 9040

AMBA**AMBA 600 MBA Fundamentals (3)***Online*

MBA (20568) 9040

UX2 (23488) 9240

College Park/Online Hybrid *

MBA (22831) 1121 Tu 6:30–9:30 p.m.

MBA (22832) 1122 Tu 6:30–9:30 p.m.

MBA (22833) 1123 Tu 6:30–9:30 p.m.

MBA (22834) 1124 Tu 6:30–9:30 p.m.

UX2 (23444) 1126 Tu 6:30–9:30 p.m.

UX2 (23445) 1127 Tu 6:30–9:30 p.m.

UX2 (23446) 1128 Tu 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA (22857) 7641 Th 6:30–9:30 p.m.

UX2 (23443) 7642 Th 6:30–9:30 p.m.

AMBA 603 The Marketing of New Ideas (6) ▼*Online*

MBA 9040

MBA 9041

MBA 9042

MBA 9043

MBA 9044

MBA 9045

MBA 9046

MBA 9047

MBA 9048

MBA 9049

UX2 9240

College Park/Online Hybrid *

MBA 1121 Tu 6:30–9:30 p.m.

MBA 1122 Tu 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7621 Tu 6:30–9:30 p.m.

AMBA 604 Technology and Operations Management (6) ▼*Online*

MBA 9040

MBA 9041

MBA 9042

MBA 9043

MBA 9044

MBA 9045

MBA 9046

MBA 9047

MBA 9048

MBA 9049

UX2 9240

UX2 9241

UX2 9242

UX2 9243

UX2 9244

UX2 9245

UX2 9246

UX2 9247

UX2 9248

UX2 9249

College Park/Online Hybrid *

MBA 1131 W 6:30–9:30 p.m.

MBA 1132 W 6:30–9:30 p.m.

MBA 1133 W 6:30–9:30 p.m.

UX2 1121 Tu 6:30–9:30 p.m.

UX2 1122 Tu 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7641 Th 6:30–9:30 p.m.

UX2 7621 Tu 6:30–9:30 p.m.

AMBA 605 Economics of Management Decisions (6) ▼*Online*

MBA 9031

MBA 9032

MBA 9033

MBA 9034

MBA 9035

MBA 9036

MBA 9037

MBA 9038

MBA 9039

UX2 9240

UX2 9241

UX2 9242

UX2 9243

UX2 9244

UX2 9245

UX2 9246

UX2 9247

UX2 9248

UX2 9249

College Park/Online Hybrid *

MBA 1121 Tu 6:30–9:30 p.m.

MBA 1122 Tu 6:30–9:30 p.m.

UX2 1131 W 6:30–9:30 p.m.

UX2 1132 W 6:30–9:30 p.m.

UX2 1133 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

UX2 7641 Th 6:30–9:30 p.m.

AMBA 606 Organizations and the External Environment (6) ▼*Online*

MBA 9011

MBA 9012

MBA 9013

MBA 9014

MBA 9015

MBA 9016

MBA 9017

MBA 9018

MBA 9019

UX2 9231

UX2 9232

UX2 9233

UX2 9234

UX2 9235

UX2 9236

UX2 9237

UX2 9238

UX2 9239

College Park/Online Hybrid *

MBA 1133 W 6:30–9:30 p.m.

UX2 1121 Tu 6:30–9:30 p.m.

UX2 1122 Tu 6:30–9:30 p.m.

AMBA 607 Strategy (6)*Online*

MBA 9081

MBA 9082

MBA 9083

MBA 9084

MBA 9086

MBA 9087

MBA 9088

MBA 9091

UX2 9211

UX2 9212

UX2 9213

UX2 9214

UX2 9215

UX2 9216

UX2 9217

UX2 9218

UX2 9219

College Park/Online Hybrid *

MBA 1101 Tu 6:30–9:30 p.m.

MBA 1102 Tu 6:30–9:30 p.m.

MBA 1103 Tu 6:30–9:30 p.m.

UX2 1133 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7621 Tu 6:30–9:30 p.m.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 602–607 or AMBA 620–670 by Graduate Advising. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

AMBA 610 The Manager in Organizations and Society (6) ▼

Online

MBA	(20579)	9040
UX2	(23504)	9240

College Park/Online Hybrid *

MBA	(22835)	1141	Th	6:30–9:30 p.m.
MBA	(22836)	1142	Th	6:30–9:30 p.m.
MBA	(22837)	1143	Th	6:30–9:30 p.m.
MBA	(23441)	1144	Th	6:30–9:30 p.m.
UX2	(23452)	1121	Tu	6:30–9:30 p.m.
UX2	(23453)	1122	Tu	6:30–9:30 p.m.
UX2	(23454)	1123	Tu	6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA	(22858)	7631	W	6:30–9:30 p.m.
UX2	(23447)	7641	Th	6:30–9:30 p.m.

AMBA 617 Strategic Action Planning (3) ▼

Online

MBA	9040
UX2	9240

AMBA 620 Managing People and Groups in the Global Workplace (6) ▼

Online

MBA	9040
MBA	9041
MBA	9042
MBA	9043
MBA	9044
MBA	9045
MBA	9046
MBA	9047
MBA	9048
UX2	9240
UX2	9241
UX2	9242
UX2	9243
UX2	9244
UX2	9245
UX2	9246
UX2	9247
UX2	9248
UX2	9249
UX2	9250
UX2	9251
UX2	9252

College Park/Online Hybrid *

MBA	1121	Tu	6:30–9:30 p.m.
MBA	1122	Tu	6:30–9:30 p.m.
UX2	1141	Th	6:30–9:30 p.m.
UX2	1142	Th	6:30–9:30 p.m.
UX2	1143	Th	6:30–9:30 p.m.
UX2	1144	Th	6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA	7631	W	6:30–9:30 p.m.
UX2	7611	M	6:30–9:30 p.m.

AMBA 630 The Economics of Management Decisions (6) ▼

Online

UX2	9240
UX2	9241
UX2	9242
UX2	9243
UX2	9244
UX2	9245
UX2	9246
UX2	9247
UX2	9248

College Park/Online Hybrid *

UX2	1121	Tu	6:30–9:30 p.m.
UX2	1122	Tu	6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

UX2	7631	W	6:30–9:30 p.m.
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BIFS

BIFS 613 Statistical Processes for Biotechnology (3)

Online

OL1	(22812)	9040
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BIFS 619 Gene Expression Data Analysis (3)

Online

OL1	(22813)	9040
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BIOT

BIOT 601 Molecular Biology for Business Managers (3)

Online

OL1	(20331)	9040
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BIOT 630 Introduction to Bioinformatics (3)

Online

OL1	(20337)	9040
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Shady Grove

USS	(20755)	5131	W	7–10 p.m.
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BIOT 640 Societal Issues in Biotechnology (3)

Online

OL1	(20183)	9040
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BIOT 643 Techniques of Biotechnology (3)

Online

OL1	(20338)	9040
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Shady Grove

USS	(22872)	5121	Tu	7–10 p.m.
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BIOT 645 The Business of Biotechnology (3)

Online

OL1	(20187)	9040
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BSBD

BSBD 640 Agents of Bioterrorism (3)

Online

OL1	(20362)	9040
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BSBD 641 Biosecurity and Bioterrorism (3)

Online

OL1	(20335)	9040
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BSBD 642 Advanced Biosecurity and Bioterrorism (3)

Online

OL1	(20301)	9040
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BTMN

BTMN 632 Commercializing Biotechnology in Early-Stage Ventures (3)

Online

OL1	(20184)	9040
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BTMN 634 Selection and Evaluation of Biotechnology Projects (3)

Online

OL1	(20185)	9040
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BTMN 636 Biotechnology and the Regulatory Environment (3)

Online

OL1	(20186)	9040
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BTMN 670 Capstone in Biotechnology (3)

Online

OL1	(20188)	9040
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CIOC

CIOC 620 Leading Change and Innovation in Technology (6) ✨

Online

UX1	9013
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CIOC 630 Information Security and Finance (6) ✨

Online

UX2	9013
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CIOC 640 Program Management (6) ✨

Online

UX1	9012
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* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 602–607 or AMBA 620–670 by Graduate Advising. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

✨ Students in Executive Programs must register through the Executive Program Office.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COMM

COMM 600 Academic Writing for Graduate Students (3)

Online

OL1 (20291) 9040
OL2 (20537) 9080

College Park

USS (20726) 1111 M 7–10 p.m.

DBST

DBST 651 Relational Database Systems (3)

Online

OL1 (20192) 9040

College Park

USS (23656) 1111 M 7–10 p.m.

DBST 652 Advanced Relational/Object-Relational Database Systems (3)

Online

OL1 (20195) 9040

Shady Grove

USS (22853) 5131 W 7–10 p.m.

DBST 663 Distributed Database Management Systems (3)

Online

OL1 (20196) 9040

DBST 665 Data Warehouse Technologies (3)

Online

OL1 (20197) 9040

DBST 667 Data Mining (3)

Online

OL1 (22911) 9040

DBST 668 Database Security (3)

Online

OL1 (20295) 9040

DBST 670 Database Systems Administration (3)

Online

OL1 (20404) 9040

DEPM

DEPM 604 Leadership in Distance Education (3)

Online

OL1 (22814) 9040

DEPM 609 Distance Education Systems (3)

Online

OL1 (22815) 9040

DETC

DETC 620 Training and Learning Multimedia (3)

Online

OL1 (23884) 9040

DETT

DETT 611 Library and Intellectual Property Issues in Distance Education (3)

Online

OL1 (22816) 9040

DETT 615 Assessment and Quality Assurance (3)

Online

OL1 (23883) 9040

DMBA

DMBA 603 The Marketing of New Ideas (6)

Online

OL1 (20526) 9040

DMBA 604 Technology and Operations Management (6) ▼

Online

OL1 9040

DMBA 606 Organizations and the External Environment (6) ▼

Online

OL1 9040

DMGT

DMGT 600 Foundations of Doctoral Studies (3)

Online

UDM (23437) 9040

DMGT 800 Foundations of Management Theory and Strategic Thinking (6)

Online

UDM (23421) 9040

DMGT 810 Leadership, Enterprise Change, and Virtual Management (6)

Online

UDM (23424) 9040

DMGT 820 International Finance and Global Operation (6)

Online

UDM (23427) 9040

DMGT 830 Research Methods and Design (6)

Online

UDM (23429) 9040

DMGT 890 Dissertation Theory Paper (4)

Online

UDM (23431) 9040

DMGT 891 Dissertation Empirical Paper (4)

Online

UDM (23433) 9040

DMGT 892 Dissertation Futurist Paper (4)

Online

UDM (23435) 9040

EBUS

EBUS 610 Introduction to E-Business (3)

Online

OL1 (20203) 9040

EBUS 620 E-Marketing (3)

Online

OL1 (20205) 9040

EBUS 630 Social, Legal, Ethical, and Regulatory Issues (3)

Online

OL1 (20209) 9040

EBUS 640 E-Technology (3)

Online

OL1 (20207) 9040

EBUS 650 E-Development and Management (3)

Online

OL1 (20210) 9040

EBUS 670 Capstone Course in E-Business (3)

Online

OL1 (23487) 9040

EDRS

EDRS 605 Secondary Reading II (3)

Online

OL1 (23587) 9040

EDRS 635 Materials for Reading (3)

Online

OL1 (23588) 9040

▼ Continuing students will be registered for DMBA 604 and 606 by Graduate Advising. Returning MBA students in the dual degree program should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

EDTC

EDTC 600 Foundations of Technology in Teaching and Learning (3)

Online
OL1 (23591) 9040

EDTC 605 Digital Information Literacy for K-12 Educators (3)

Online
OL1 (20255) 9040

EDTC 610 Web-Based Learning and Teaching: Design and Pedagogy (3)

Online
OL1 (20256) 9040

EDTC 615 Using Technology for Instructional Improvement (3)

Online
OL1 (20258) 9040

EDTC 620 Technology in K-12 Education: Synchronous, Asynchronous, and Multimedia Technologies (3)

Online
OL1 (20257) 9040

EDTC 625 Hardware and Software in Instructional Development (3)

Online
OL1 (20519) 9040

EDTC 630 Administration of Technology Initiatives: Planning, Budgeting, and Evaluation (3)

Online
OL1 (20259) 9040

EDTC 640 Technology Change Management in Schools (3)

Online
OL1 (20398) 9040

EDTC 645 Integration of Technology: Global Perspectives (3)

Online
OL1 (20261) 9040

EDTC 650 Special Topics in Instructional Technology (3)

Online
OL1 (20399) 9040

EDTC 670 Integrative Capstone Project (3)

Online
OL1 (20260) 9040

EMBA

EMBA 610 Leadership for Global Operations (6) ✪

College Park
UX2 1169 Sa 8:30 a.m.–5 p.m.

EMBA 620 Strategy in the Global Environment (6) ✪

College Park
UX1 1168 Sa 8:30 a.m.–5 p.m.

EMBA 630 The Economics of Strategic Decision Making (6) ✪

College Park
UX2 1168 Sa 8:30 a.m.–5 p.m.

ENER

ENER 601 Energy Resources (3)

Online
OL1 (20363) 9040

ENER 603 Energy Infrastructure Management (3)

Online
OL1 (20297) 9040

ENVM

ENVM 641 Environmental Auditing (3)

Online
OL1 (20211) 9040

ENVM 643 Environmental Communications and Reporting (3)

Online
OL1 (20212) 9040

ENVM 644 New Technologies in Environmental Management (3)

Online
OL1 (23485) 9040

ENVM 646 Environmental/Energy Law and Policy Development (3)

Online
OL1 (20213) 9040

ENVM 647 Environmental Risk Assessment (3)

Online
OL1 (20214) 9040

ENVM 648 Fundamentals of Environmental Systems (3)

Online
OL1 (20215) 9040

ENVM 650 Land and Water Resource Management (3)

Online
OL1 (20217) 9040

ENVM 651 Watershed Planning Management (3)

Online
OL1 (20367) 9040

ENVM 652 Principles of Air Quality Management (3)

Online
OL1 (20218) 9040

ENVM 653 Land Use Management (3)

Online
OL1 (20323) 9040

ENVM 670 Seminar in Environmental Management (3)

Online
OL1 (20219) 9040

FIN

FIN 610 Financial Management in Organizations (3)

Online
OL1 (20140) 9040
College Park/Online Hybrid *
USS (22870) 1111 M 7–10 p.m.

FIN 615 Financial Analysis and Modeling (3)

Online
OL1 (20141) 9040
College Park/Online Hybrid *
USS (23307) 1121 Tu 7–10 p.m.

FIN 620 Capital Markets, Institutions, and Long-Term Financing (3)

Online
OL1 (20143) 9040

FIN 630 Investment Valuation (3)

Online
OL1 (20145) 9040
College Park/Online Hybrid *
USS (23306) 1111 M 7–10 p.m.

FIN 640 Multinational Financial Management (3)

Online
OL1 (20356) 9040

✪ Students in Executive Programs must register through the Executive Program Office.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

FIN 645 Behavioral Finance (3)*Online*

OL1 (20358) 9040

FIN 660 Strategic Financial Management (3)*Online*

OL1 (20392) 9040

GMBA**GMBA 660 Country/Region Project:
New Delhi, India (3)***Online*

OL1 (20289) 9040

HAIN**HAIN 661 Health Administration Informatics (3)***Online*

OL1 (20391) 9040

HCAD**HCAD 600 Introduction to Health Care
Administration (3)***Online*OL1 (20220) 9040
OL2 (20535) 9080**HCAD 610 Information Technology for
Health Care Administration (3)***Online*

OL1 (20223) 9040

HCAD 620 The U.S. Health Care System (3)*Online*

OL1 (20226) 9040

HCAD 630 Public Health Administration (3)*Online*

OL1 (20359) 9040

HCAD 635 Long-Term Care Administration (3)*Online*

OL1 (20231) 9040

**HCAD 640 Financial Management for
Health Care Organizations (3)***Online*

OL1 (20298) 9040

**HCAD 650 Legal Aspects of Health Care
Administration (3)***Online*

OL1 (20228) 9040

Shady Grove

USS (23308) 5111 M 7–10 p.m.

**HCAD 660 Health Care Institutional
Organization and Management (3)***Online*

OL1 (20230) 9040

**HCAD 670 Health Care Administration
Capstone (3)***Online*

OL1 (20232) 9040

College Park

USS (23310) 1121 Tu 7–10 p.m.

HRMD**HRMD 610 Issues and Practices in
Human Resource Management (3)***Online*

OL1 (20170) 9040

College Park

USS (20745) 1121 Tu 7–10 p.m.

HRMD 620 Employee Relations (3)*Online*

OL1 (20168) 9040

HRMD 630 Recruitment and Selection (3)*Online*

OL1 (20177) 9040

**HRMD 640 Job Analysis, Assessment,
and Compensation (3)***Online*

OL1 (20173) 9040

**HRMD 650 Organizational Development
and Change (3)***Online*

OL1 (20175) 9040

**HRMD 651 Current Perspectives in Training
and Development (3)***Online*

OL1 (20176) 9040

**HRMD 665 Special Topics in Human Resource
Management (3)***Online*

OL1 (22818) 9040

HSMN**HSMN 610 Concepts in Homeland Security (3)***Online*OL1 (20239) 9040
OL2 (20539) 9080**HSMN 620 Physical Security (3)***Online*

OL1 (20322) 9040

**HSMN 630 Business Continuity: Disaster
Recovery, Planning, and Response (3)***Online*

OL1 (20318) 9040

HSMN 670 Seminar in Homeland Security (3)*Online*

OL1 (20372) 9040

IMAN**IMAN 601 Strategic Management in a
Global Environment (3)***Online*

OL1 (20233) 9040

**IMAN 615 Strategic Investment
and Partnering (3)***Online*

OL1 (20316) 9040

**IMAN 625 International Trade and
Economic Policy (3)***Online*

OL1 (20236) 9040

IMAN 635 Managing Country Risk (3)*Online*

OL1 (20328) 9040

IMAN 670 Managing Overseas Operations (3)*Online*

OL1 (20299) 9040

IMAT**IMAT 637 IT Acquisitions Management (3)***Online*

OL1 (20241) 9040

IMAT 639 Internet Multimedia Applications (3)*Online*

OL1 (20191) 9040

**IMAT 670 Contemporary Topics in
Informatics (3)***Online*

OL1 (20374) 9040

College Park

USS (20740) 1131 W 7–10 p.m.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

INFA

INFA 610 Computer Security, Software Assurance, Hardware Assurance, and Security Management (3)

Online

OL1 (20376) 9040
OL2 (20541) 9080

College Park

USS (20741) 1141 Th 7–10 p.m.

Shady Grove

USS (20742) 5111 M 7–10 p.m.

INFA 620 Network and Internet Security (3)

Online

OL1 (20275) 9040

College Park

USS (20719) 1121 Tu 6:30–9:30 p.m.

INFA 630 Intrusion Detection and Intrusion Prevention (3)

Online

OL1 (20200) 9040

INFA 640 Cryptology and Data Protection (3)

Online

OL1 (20198) 9040

INFA 650 Computer Forensics (3)

Online

OL1 (20492) 9040

College Park

USS (22830) 1131 W 7–10 p.m.

INFA 660 Security Policy, Ethics, and the Legal Environment (3)

Online

OL1 (20202) 9040

College Park

USS (22912) 1141 Th 7–10 p.m.

INFA 670 Information Assurance Capstone (3)

Online

OL1 (20504) 9040

ISAS

ISAS 600 Information Systems for Managers (3)

Online

OL1 (20156) 9040

ISAS 610 Information Systems Management and Integration (3)

Online

OL1 (20157) 9040

ISAS 620 Information Systems Sourcing Management (3)

Online

OL1 (20493) 9040

ISAS 630 Systems Analysis and Design (3)

Online

OL1 (20159) 9040

ISAS 640 Decision Support Systems and Expert Systems (3)

Online

OL1 (20160) 9040

ISAS 650 Information Technology, the CIO, and Organizational Transformation (3)

Online

OL1 (20161) 9040

ITEC

ITEC 610 Information Technology Foundations (3)

Online

OL1 (20381) 9040
OL2 (20543) 9080

College Park

USS (22871) 1121 Tu 7–10 p.m.

College Park/Online Hybrid *

USS (20743) 1141 Th 7–10 p.m.

Dorsey Station

USS (20753) 7631 W 7–10 p.m.

Shady Grove

USS (20746) 5111 M 7–10 p.m.

ITEC 620 Information Technology Infrastructure (3)

Online

OL1 (20385) 9040
OL2 (20546) 9080

College Park/Online Hybrid *

USS (20744) 1121 Tu 7–10 p.m.

USS (20752) 1122 Tu 7–10 p.m.

Shady Grove

USS (22856) 5131 W 7–10 p.m.

ITEC 630 Information Systems Analysis, Modeling, and Design (3)

Online

OL1 (20190) 9040

ITEC 640 Information Technology Project Management (3)

Online

OL1 (20387) 9040

MGMT

MGMT 610 The Manager in a Technological Society (3)

Online

OL1 (20115) 9040
OL2 (20549) 9080

College Park

USS (23311) 1131 W 7–10 p.m.

USS (20717) 1161 Sa 9 a.m.–12 noon

College Park/Online Hybrid *

USS (20748) 1121 Tu 7–10 p.m.

Dorsey Station

USS (23312) 7611 M 7–10 p.m.

Shady Grove

USS (20747) 5141 Th 7–10 p.m.

Waldorf/Online Hybrid *

USS (22855) 5031 W 7–10 p.m.

MGMT 615 Intercultural Communication and Leadership (3)

Online

OL1 (20235) 9040
OL2 (20553) 9080

College Park/Online Hybrid *

USS (23313) 1111 M 7–10 p.m.

USS (20728) 1121 Tu 7–10 p.m.

MGMT 630 Organizational Theory and Behavior (6)

Online

OL1 (20343) 9040
OL2 (20557) 9080

College Park/Online Hybrid *

USS (23314) 1131 W 7–10 p.m.

Shady Grove/Online Hybrid *

USS (23315) 5141 Th 7–10 p.m.

MGMT 640 Financial Decision Making for Managers (3)

Online

OL1 (20133) 9040
OL2 (20566) 9080

College Park

USS (20722) 1111 M 7–10 p.m.

USS (20723) 1131 W 7–10 p.m.

Dorsey Station

USS (22860) 7621 Tu 7–10 p.m.

Shady Grove

USS (20729) 5111 M 7–10 p.m.

MGMT 645 Legal Aspects of Management (3)

Online

OL1 (20147) 9040

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online. Course descriptions are available on the Web at www.umuc.edu/grad/courses.

MGMT 650 Research Methods for Managers (3)*Online*

OL1	(20148)	9040
OL2	(20559)	9080

College Park

USS	(20724)	1111	M	7–10 p.m.
USS	(23316)	1112	M	7–10 p.m.

*College Park/Online Hybrid **

USS	(20731)	1141	Th	7–10 p.m.
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*Dorsey Station/Online Hybrid **

USS	(20732)	7611	M	7–10 p.m.
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*Frederick NCI/Online Hybrid **

USS	(23524)	7821	Tu	7–10 p.m.
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*Shady Grove/Online Hybrid **

USS	(23317)	5141	Th	7–10 p.m.
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MGMT 670 Strategic Management Capstone (3)*Online*

OL1	(20163)	9040
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College Park

USS	(20738)	1111	M	7–10 p.m.
USS	(23318)	1131	W	7–10 p.m.

MRKT**MRKT 600 Marketing Management (3)***Online*

OL1	(20324)	9040
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MRKT 601 Legal and Ethical Issues in Global Communications (3)*Online*

OL1	(20319)	9040
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MRKT 602 Consumer Behavior (3)*Online*

OL1	(20180)	9040
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MRKT 603 Brand Management (3)*Online*

OL1	(20179)	9040
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MRKT 605 International Marketing Management (3)*Online*

OL1	(20393)	9040
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MRKT 606 Integrated Direct Marketing (3)*Online*

OL1	(23320)	9040
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MRKT 620 Marketing Principles, Regulation, and Ethical Issues (6)*Online*

OL1	(20352)	9040
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MSAF**MSAF 670 Accounting and Financial Management Capstone (3)***Online*

OL1	(20127)	9040
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MSAT**MSAT 670 Accounting and Information Technology Capstone (3)***Online*

OL1	(20126)	9040
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MSFS**MSFS 670 Financial Management and Information Systems Capstone (3)***Online*

OL1	(20505)	9040
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NPMN**NPMN 600 Nonprofit and Association Organizations and Issues (3)***Online*

OL1	(20354)	9040
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NPMN 620 Nonprofit and Association Financial Management (3)*Online*

OL1	(20514)	9040
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NPMN 640 Marketing, Development, and Public Relations in Nonprofit Organizations and Associations (3)*Online*

OL1	(20497)	9040
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NPMN 650 Fundamentals of Association Management (3)*Online*

OL1	(23321)	9040
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OMDE**OMDE 601 Foundations of Distance Education (3)***Online*

OL1	(20250)	9040
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OMDE 603 Technology in Distance Education (3)*Online*

OL1	(20251)	9040
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OMDE 606 Costs and Economics of Distance Education (3)*Online*

OL1	(22820)	9040
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OMDE 608 Learner Support in Distance Education and Training (3)*Online*

OL1	(20253)	9040
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OMDE 610 Teaching and Learning in Online Distance Education (3)*Online*

OL1	(20400)	9040
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OMDE 670 Portfolio and Project in Distance Education (3)*Online*

OL1	(20254)	9040
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PCMS**PCMS 626 Purchasing and Materials Management (3)***Online*

OL1	(20128)	9040
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PCMS 627 Legal Aspects of Contracting (3)*Online*

OL1	(20130)	9040
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PCMS 628 Contract Pricing and Negotiations (3)*Online*

OL1	(20131)	9040
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PCMS 629 Strategic Purchasing and Logistics (3)*Online*

OL1	(20132)	9040
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PCMS 630 Commercial Transactions in a Technological Environment: Law, Management, and Technology (3)*Online*

OL1	(20498)	9040
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PCMS 631 Integrative Supply Chain Management (3)*Online*

OL1	(23322)	9040
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PCMS 632 Contemporary Logistics (3)*Online*

OL1	(20516)	9040
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* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online. Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

PMAN

PMAN 600 Project Management: Foundations and Advanced Methods (6)

Online
OL1 (20326) 9040

PMAN 634 Foundations of Project Management (3)

Online
OL1 (20262) 9040
OL2 (20561) 9080

College Park

USS (20718) 1111 M 7–10 p.m.
USS (20749) 1141 Th 7–10 p.m.

PMAN 637 Project Risk Management (3)

Online
OL1 (20406) 9040
OL2 (20563) 9080

Dorsey Station

USS (22863) 7611 M 7–10 p.m.

Shady Grove

USS (22947) 5161 Sa 9 a.m.–12 noon

PMAN 638 Project Communications Management (3)

Online
OL1 (20265) 9040
OL2 (20564) 9080

PMAN 639 Project Quality Management (3)

Online
OL1 (20405) 9040

PMAN 641 Project Procurement Management (3)

Online
OL1 (20530) 9040

PMAN 650 Financial Management of Projects (3)

Online
OL1 (20499) 9040

PMAN 670 Advanced Project Methods (3)

Online
OL1 (20264) 9040

PRPA

PRPA 601 Public Relations Theory and Practice (3)

Online
OL1 (20266) 9040

PRPA 602 Public Relations Techniques (3)

Online
OL1 (20268) 9040

PRPA 610 Crisis Communication Management (3)

Online
OL1 (20269) 9040

PRPA 620 Global Public Relations (3)

Online
OL1 (23323) 9040

PRPA 650 Public Relations Campaigns (3)

Online
OL1 (20270) 9040

SWEN

SWEN 603 Systems Engineering (3)

Online
OL1 (20242) 9040

SWEN 640 Software Project Management (3)

Online
OL1 (20244) 9040

SWEN 645 System and Software Standards and Requirements (3)

Online
OL1 (20245) 9040

SWEN 646 Software Design and Implementation (3)

Online
OL1 (20247) 9040

SWEN 647 Software Verification and Validation (3)

Online
OL1 (20248) 9040

SWEN 648 Software Maintenance (3)

Online
OL1 (20249) 9040

SWEN 670 Software Engineering Project (3)

Online
OL1 (20243) 9040

TLMN

TLMN 602 Telecommunications Industry: Structure and Environment (3)

Online
OL1 (20271) 9040

TLMN 623 Telecommunications Networks (3)

Online
OL1 (20389) 9040

TLMN 630 Satellite Communication Systems (3)

Online
OL1 (20272) 9040

TLMN 641 Network Management and Design (3)

Online
OL1 (20273) 9040

TLMN 645 Wireless Telecommunications Systems (3)

Online
OL1 (20274) 9040

TLMN 670 Capstone Course in Telecommunications (3)

Online
OL1 (20395) 9040

TMAN

TMAN 600 Foundations of Management and Technology (6)

Online
OL1 (20302) 9040

TMAN 611 Principles of Technology Management (3)

Online
OL1 (20278) 9040
OL2 (20565) 9080

College Park/Online Hybrid *

USS (20720) 1131 W 7–10 p.m.

TMAN 614 Strategic Management of Technology and Innovation (3)

Online
OL1 (20280) 9040

TMAN 621 Systems Analysis and Operations Research (3)

Online
OL1 (20284) 9040

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online. Course descriptions are available on the Web at www.umuc.edu/grad/courses.

TMAN 622 Systems Development, Acquisition, and Management (3)

Online

OL1 (20285) 9040

TMAN 623 Systems Analysis and Design (3)

Online

OL1 (20502) 9040

TMAN 625 Economics and Financial Analysis for Technology Managers (3)

Online

OL1 (20364) 9040

College Park/Online Hybrid *

USS (22854) 1111 M 7–10 p.m.

TMAN 632 Organizational Performance Management (3)

Online

OL1 (20286) 9040

TMAN 633 Managing People in Technology-Based Organizations (3)

Online

OL1 (20287) 9040

TMAN 636 Knowledge Management (3)

Online

OL1 (20288) 9040

UCSP

UCSP 611 Introduction to Graduate Library Research Skills (0)

Online

UN1 (20657) 9001
Class meets January 5–February 8.
UN1 (20665) 9020
Class meets January 26–March 1
UN1 (20691) 9050
Class meets February 18–March 24
UN2 (20702) 9070
Class meets March 24–April 27.
UN2 (20712) 9080
Class meets April 6–May 10.

UCSP 611D Introduction to Graduate Library Research Skills (0)

Online

UN1 (20687) 9040
Class meets January 19–February 22.

UCSP 620 Financial Accounting (0)

Online

UN1 (20653) 9040
Class meets January 26–March 22.

UCSP 621 Economics (0)

Online

UN1 (20655) 9040
Class meets January 26–March 22.

UCSP 630 Introduction to Research Methods (0)

Online

UN1 (20656) 9040
Class meets January 26–March 22.

XMBA

XMBA 604 Technology and Operations Management (6) *

College Park

UX1 1167 Sa 8:30 a.m.–5 p.m.

XMBA 605 Financial Systems and Management Accounting (6) *

College Park

UX2 1167 Sa 8:30 a.m.–5 p.m.

XMBA 606 International Business, Trade, and Business Law (6) *

College Park

UX1 1166 Sa 8:30 a.m.–5 p.m.

XMBA 607 Strategy and Capstone Project (6) *

College Park

UX2 1166 Sa 8:30 a.m.–5 p.m.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

* Students in Executive Programs must register through the Executive Program Office.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

CONTACT INFORMATION

Looking for answers or assistance? UMUC personnel can help you keep your studies on track—whether you need to find the right course for your program or you want to use academic or student services. The people and offices you need to reach are listed below.

UMUC, Graduate School of Management
and Technology
3501 University Boulevard East
Adelphi, MD 20783

800-888-UMUC (8682) or 301-985-7200

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MS IN TECHNOLOGY MANAGEMENT

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TEACHER EDUCATION PROGRAMS

PROGRAM DIRECTOR

Katherine S. Woodward, PhD
kwoodward@umuc.edu

CONTACT INFORMATION

Graduate School General Contact Information

Need assistance or other information? Call 800-888-UMUC for all your student needs. Call to speak with a graduate academic advisor who will help you make decisions about your courses and your degree or certificate program. You may also call the Adelphi, Dorsey Station, or Shady Grove locations to schedule in-person academic advising.

See p. 3 for additional contact information and Web addresses to help you find the resources and support you need throughout your program.

Graduate Library and Writing Courses

Students taking COMM 600 Academic Writing for Graduate Students or the non-credit course UCSP 611 Introduction to Graduate Library Research Skills may reach one of the following individuals for assistance and information.

COMM 600 Academic Writing for Graduate Students

ACADEMIC DIRECTOR

Andrew J. Cavanaugh, MA
acavanaugh@umuc.edu
240-582-2830

UCSP 611 Introduction to Library Research Skills

COURSE MANAGER

Julie Arnold, MLS
jlarnold@umuc.edu
301-985-7403

Other UMUC Departments

Bookstores	
MBS Direct	800-325-3252
University Book Center/ Barnes & Noble	800-434-6621
Bursar's Office (Student Accounts)	301-985-7404
Career Services	301-985-6785
Disabled and Veteran Student Affairs	
Main Number	301-985-7930
TTY	301-985-7466
Financial Aid	301-985-7510
Finance Office	301-985-5500
Grades, Records, Transcripts	301-985-7236
Information and Library Services	301-985-7209
International Student Admissions	301-985-7155
IRIS (Phone Registration)	800-584-9413
Literature Requests (e.g., catalogs, schedules of classes, financial aid brochure)	800-888-UMUC
National Leadership Institute (NLI)	
Local Number	301-985-7195
Toll-Free Number	877-999-7105
Registrar	301-985-7236
UMUC 360 Support (for MyUMUC and WebTycho)	888-360-UMUC

UMUC Graduate Course Locations

Adelphi/College Park (UMUC Headquarters and UMCP Campus)

3501 University Boulevard East
Adelphi, MD 20783

800-888-UMUC

Dorsey Station

6865 Deerpath Road
Elkridge, MD 21075

443-459-3500

Frederick/National Cancer Institute at Fort Detrick

1520 Freedman Drive
Fort Detrick, MD 21702

301-738-6090

Shady Grove

9636 Gudelsky Drive
Rockville, MD 20850

301-738-6090

University System of Maryland at Hagerstown

32 West Washington Street
Hagerstown, MD 21740

240-527-2711

Waldorf Center for Higher Education

3261 Old Washington Road
Waldorf, MD 20602

301-632-2900

For a complete listing of UMUC course and service locations in the United States, as well as site phone numbers, see inside back cover. For hours and directions, visit www.umuc.edu/locate.

REGISTRATION INSTRUCTIONS

Registering at UMUC is easy, no matter which option you choose. You may register for your courses online or by phone or fill out the registration form on the following page and follow the instructions below to register by mail or fax.

Detailed information on the various ways to register—online via MyUMUC, by phone via the Interactive Registration and Information System (IRIS), by mail or fax, or on-site—can be found online at www.umuc.edu/register.

A form is provided on the following page for those who prefer to mail or fax in their registration. (*Please note:* Online and phone registrations are processed and confirmed immediately; mail and fax registrations require manual processing.)

You may register by fax or mail if

- You have already been admitted to UMUC as a graduate student.
- You are a new student who meets the UMUC admission criteria and has submitted an Application for Admission (available at <https://my.umuc.edu>) with the \$50 application fee.
- All of your financial aid awards are enclosed or have already been confirmed.

You may not register by fax or mail if you are a financial aid applicant without an

award letter or a GSL disclosure statement—unless your own payment accompanies the registration form.

Instructions

1. Complete the registration form, using black ink and printing legibly.
2. Compute the amount due for tuition and fees. (Refer to p. 6 of this schedule or see www.umuc.edu/tuition.)
3. Be sure to meet the deadlines listed under Important Dates on p. 2 in this schedule.
4. Either fax your registration to 301-985-7364 or mail it to the Registrar's Office—Registration, University of Maryland University College, 3501 University Boulevard East, Adelphi, MD 20783-8075 USA. Fax registrations require that you already be admitted and that you pay by credit card.

UMUC will mail you a statement of your account.

Schedule Adjustment

After your registration has been processed, you may make changes online or through IRIS. To do so, access MyUMUC at <https://my.umuc.edu> or call 800-584-9413 or 301-985-7499. IRIS is available daily from 6 a.m. to 9 p.m. eastern time.

The Waiting List

If a course is already full at the time of registration, you have the option of placing your name on a waiting list for that class. For information on how the wait list works, visit www.umuc.edu/register. To check on

Army Students

To make use of military tuition assistance, Army students must register online via www.GoArmyEd.com. For more information, contact your advisor.

course availability and see if new sections have been added, visit the MyUMUC student portal at <https://my.umuc.edu>.

Withdrawals or Dropped Courses

Official withdrawal from a class must occur no later than 14 days before the final class. For information on how to withdraw from a class, visit www.umuc.edu/register.

Please note: UMUC can honor only withdrawal requests actually received. Failure to withdraw in the required manner may result in the forfeiture of any refund and may result in a failing grade.

Stopping payment on checks for registration fees or not paying at registration does not constitute an official withdrawal or relieve you of your financial obligation to UMUC. Never attending or ceasing to attend classes does not constitute a withdrawal.

Other Forms

The following forms can be completed and submitted online through MyUMUC (<https://my.umuc.edu>). If you are not yet enrolled at UMUC, click on the Prospective Student tab at the top of the page.

- Application for Admission
- Financial Aid: FAFSA
- Registration
- Application for Diploma

Academic Calendar

SPRING 2009

Online session 1	January 26–April 26, 2009
Online session 2	February 18–May 12, 2009
On-site standard session	January 26–April 26, 2009
MBA session 1	January 5–March 15, 2009
MBA session 2	April 6–June 14, 2009
Doctoral session	January 19–April 19, 2009

SUMMER 2009

Online session 1	May 26–August 17, 2009
On-site standard session	May 26–August 17, 2009
MBA session	July 6–September 13, 2009
Doctoral session	May 25–August 22, 2009

Questions? Contact an advisor at 800-888-UMUC (8682) or gradinfo@umuc.edu.



University of Maryland University College

*Graduate School of Management & Technology
3501 University Boulevard East
Adelphi, MD 20783-8030 USA*